<u>Best Practices Series – Distressed Debt:</u> Receiverships

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- 1. General Receivers vs. Limited Receivers
 - a. General Receivers
 - i. Controls all assets of borrower
 - ii. Broad powers
 - iii. Similar to Ch 7 or 11 trustee
 - b. Limited Receivers
 - i. Limited/specific assets or activities
 - ii. Limited powers
 - iii. powers must be set forth in order granting receivership; no general powers not specified in orders
- 2. Benefits of a Receivership
 - a. More flexibility
 - b. Provides buffer of protection between bank and the asset
 - c. Secured lender typically picks the Receiver
 - d. No creditor's committee or US Trustee oversight
- 3. Risks of a Receivership
 - a. Costs of the receivership get out-of-hand
 - b. Receiver goes rogue against the lender
 - c. Court not as familiar with insolvency proceedings
 - d. No automatic stay
 - e. No national jurisdiction over parties
 - f. Limited case law/precedence
 - g. Involuntary bankruptcy could be filed

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- h. Uncooperative borrower
- 4. Examples Where a Receiver is Ideal
 - a. Gross mismanagement (incompetence) of borrower
 - b. Environmentally suspect property
 - c. Borrower engaged in fraud, misappropriation or conversion of assets
 - d. Imminent risk of loss of collateral
 - e. Corporate deadlock and dissolution
 - f. Property with environmental concerns
- 5. Examples Where a Receiver is NOT Ideal
 - a. Cost of receivership exceeds estimated financial benefit/recovery
 - b. Property (particularly real) located in multiple states
 - c. Borrower decides to do an Assignment for the Benefit of Creditors
- 6. Key Questions Whether to Appoint a Receiver
 - a. What is the nature of the asset and what is the lender's interest?
 - b. Where is it located?
 - c. What inherent dangers or risks are associated with the asset? (e.g., environmental, attractive nuisance, etc.)
 - d. Where is the income stream for the asset?
 - e. What does the receiver need to do to control and preserve income?
- 7. How will the Receiver be Compensated?
 - a. Fixed amount?
 - b. Hourly?
 - c. Will the Receiver have his/her own counsel?
 - d. Will receiver by paid from lender's collateral?
- 8. Grounds for Appointment of a Receiver
 - a. Contractual
 - b. Statutory
 - c. Common Law (Equity)
- 9. Receivership Statutes Vary by State
 - a. Examples of Robust Statutory Scheme
 - i. Arizona
 - ii. Missouri
 - iii. Tennessee
 - iv. Texas
 - v. Utah
 - b. Examples of Limited Statutory Scheme
 - i. California
 - ii. Colorado
 - iii. Illinois
 - iv. Iowa
 - v. Kansas
 - vi. Nebraska
 - vii. Wisconsin
- 10. Federal Court vs. State Court Receiver

- a. Fed. R. Civ. P. 66 directs federal court to consider local practice
- b. Receiver appointment is similar to an injunction
- c. Receivership order will control
- d. Limited federal statutes
- 11. Receivership Orders Common Provisions
 - a. Grounds/reasons for appointment;
 - b. Property subject to receivership;
 - c. Budget;
 - d. Compensation of receiver
 - e. Right to borrower money;
 - f. Right to sell or lease property;
 - g. Right to reject leases;
 - h. Right to operate business;
 - i. Right to records;
 - j. Receiver's compensation;
 - k. Receiver's employment of professionals;
 - I. Payment of receiver's professionals;
 - m. Right to use borrowers permits and licenses
 - n. Right to pursue causes of action
- 12. Risks of Receivership Orders
 - a. Limited case law
 - b. Contravenes existing law
 - c. Exceeds scope permitted by the statute
 - d. Provisions could be overturned on appeal
- 13. Receiver Bonds
 - a. Typical cost?
 - b. Where obtained?
 - c. Who pays for the bond?
 - d. Indemnification of receiver from IRS claims?
- 14. Receiver Budgets
 - a. Creation of budget
 - b. Permitted budget variance
 - c. Results if budget variance exceeded?
- 15. Receivership Borrowings
 - a. Allowed by applicable law?
 - b. Allowed by the court order?
 - c. Is the lender granted any priming or super-priority lien?
- 16. Receivership Sales
 - a. Does applicable law or the order allow a "free & clear" sale?
 - b. Is sale via public or private method?
 - c. Standards for sale (commercial reasonableness; business judgment)
 - d. Title insurance
 - e. Does right of redemption remain?
- 17. Common Objections to a Receiver

- a. "Cause" does not exist
- b. Appointment is a draconian remedy
- c. Counterclaims as a defensive measure to appointment
- 18. Duration & Termination of Receivership
 - a. What key milestones must be accomplished?
 - b. How will Receiver fees & expenses be paid—especially if case drags on?
 - c. How are subordinate claims paid
- 19. Receiver vs. Bankrupt Debtor
 - a. Receiver must turnover property
 - b. Bankruptcy Code has a turnover exception (11 U.S.C. § 543(d))
 - c. Receiver entitled to administrative expense claim

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